

BREAKING TRADITION

Evolution of the 60/40 Portfolio

BNY Mellon Investment Management / Portfolio Strategy Group

Agenda



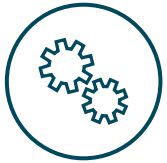
Intro

- BNY Mellon Portfolio Strategy Group
- Difference between Risk-Based and Outcome-Oriented
- Why Outcome-Oriented Models



Outcome-Oriented Model Concept

- Growth is a Marathon, not a Sprint
- Income is Back
- Stability Matters



Blending Outcomes



Blending Managers



How BNY Mellon Can Help

BNY Mellon Portfolio Strategy Group



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Team Capabilities

Portfolio Analysis

Portfolio Risk Measures

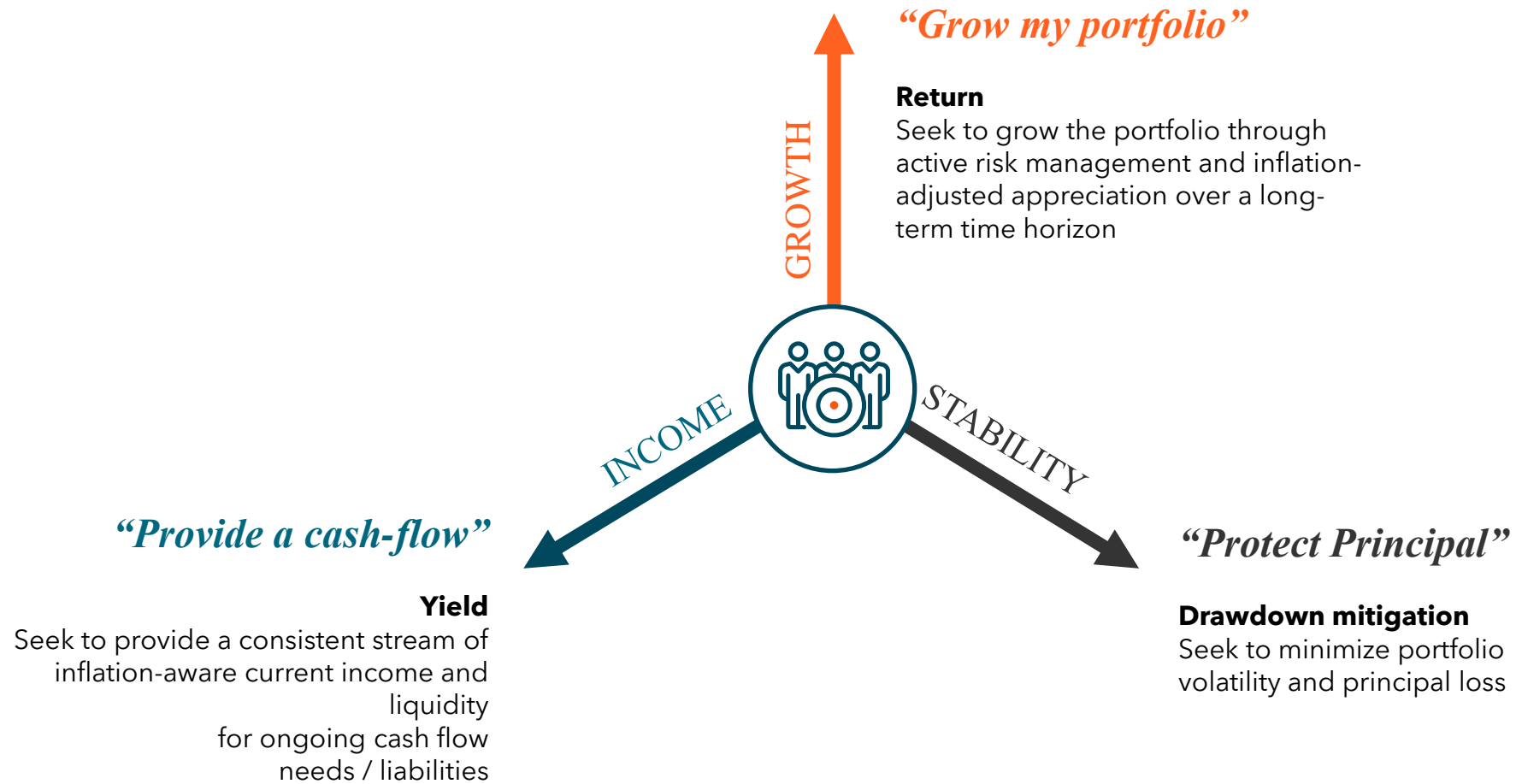
In-Depth Look-through Analysis

Conditional Market Analysis

Fund Comparison

Correlation Analysis

Primary Core Investment Outcomes



Source: BNY Mellon Investor Solutions as of 3/31/2023.

Key differences between Risk-Based and Outcome-Oriented Models



Risk-Based Models

- Centered around target risk tolerance – typically Conservative, Moderate, Aggressive, etc.
- Can be somewhat simplistic in asset allocation – i.e., start with 60/40 portfolio and then scale for risk
- Relatively easy to replicate, and marketplace for Risk-Based models is crowded
- May have difficulty providing utility around targeted objectives
- May experience outflows if model underperforms benchmark

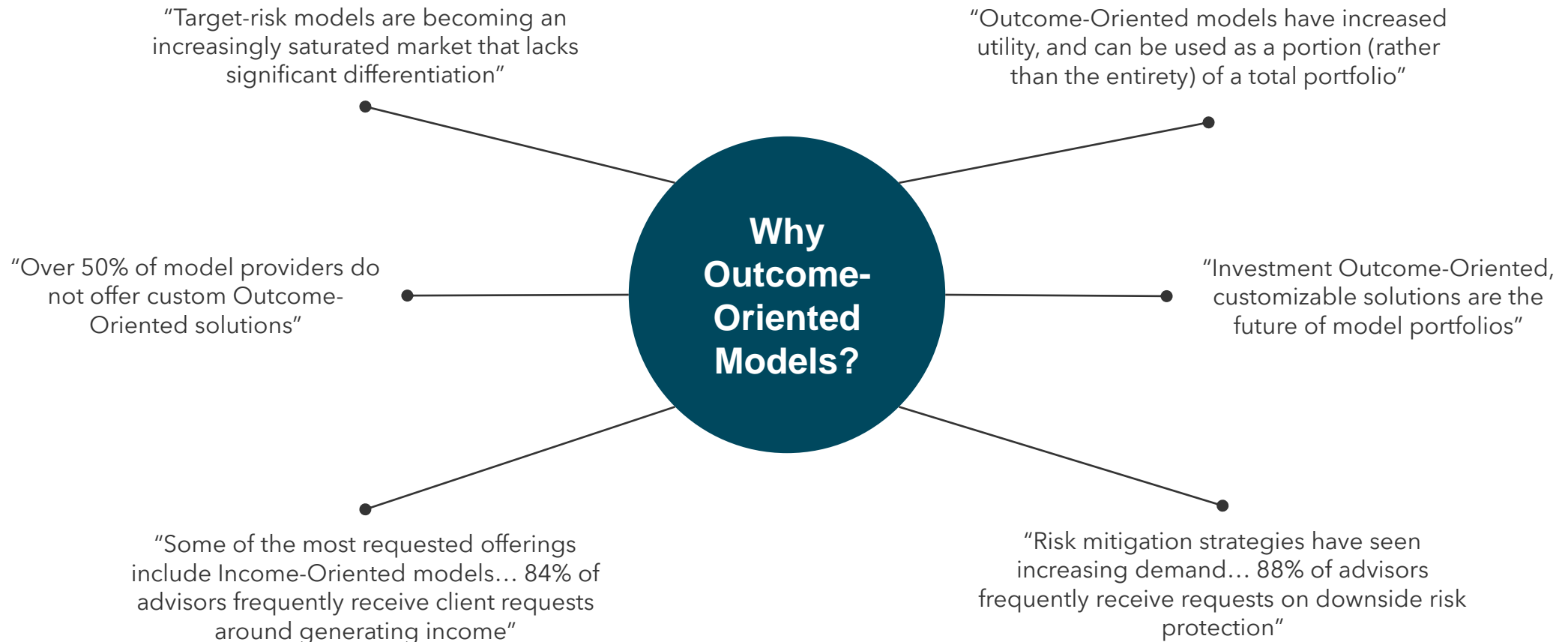


Outcome-Oriented Models

- Tied to end-client objectives centered around capital appreciation, current income/liquidity, and drawdown mitigation
- Allocations centered around utility, and is unique to goals of model – underlying asset class/sector/style allocations typically are not on sliding scale
- Model suite is more complex to replicate, as targets are objective-driven and may not fall on efficient frontier
- Allocations may be stickier and resonate better with end-clients, as they align to targeted goals

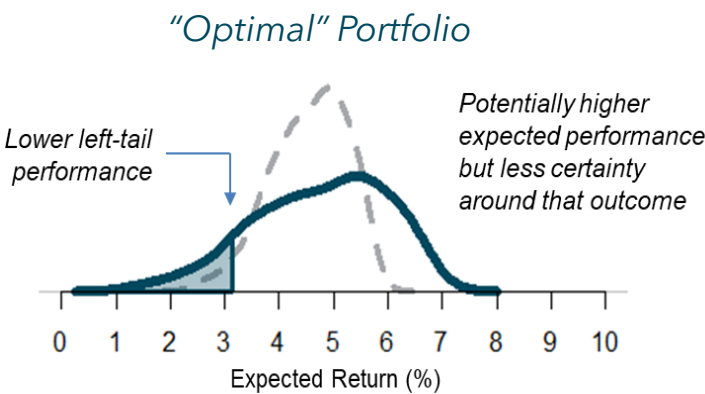
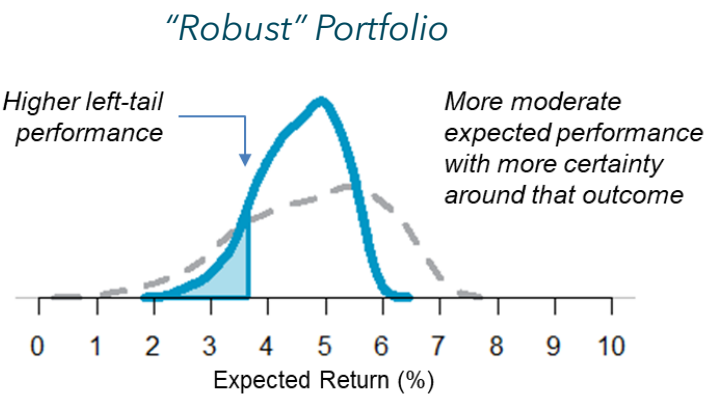
We believe there is opportunity in Outcome-Oriented models

Advisors and end-clients have reported an increased interest



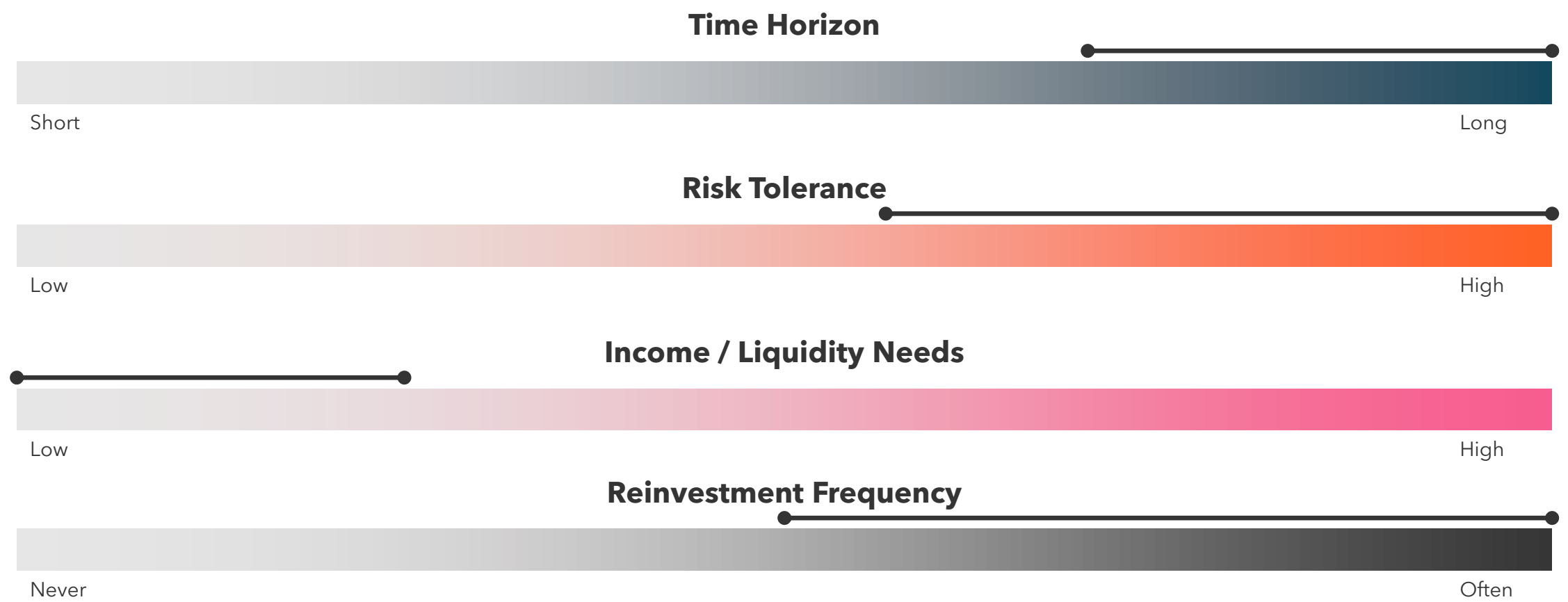
Source: Cerulli – The Cerulli Report: U.S. Asset Allocation Model Portfolios 2022: Model Customization and Tax Optimization

Three Goals of Models Process



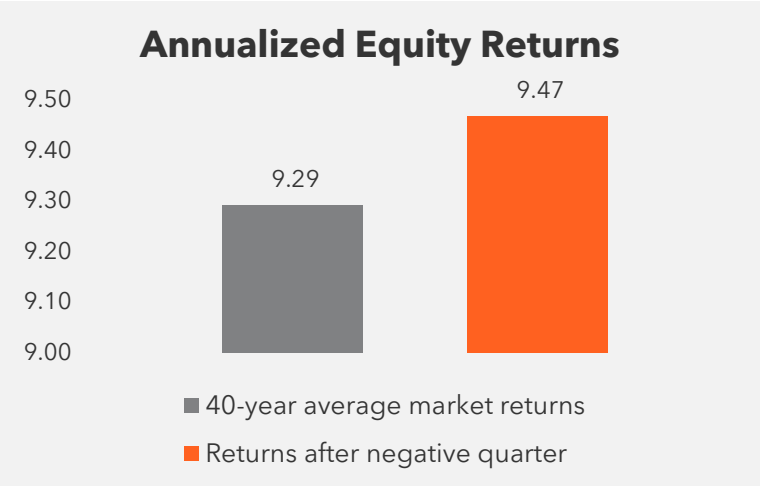
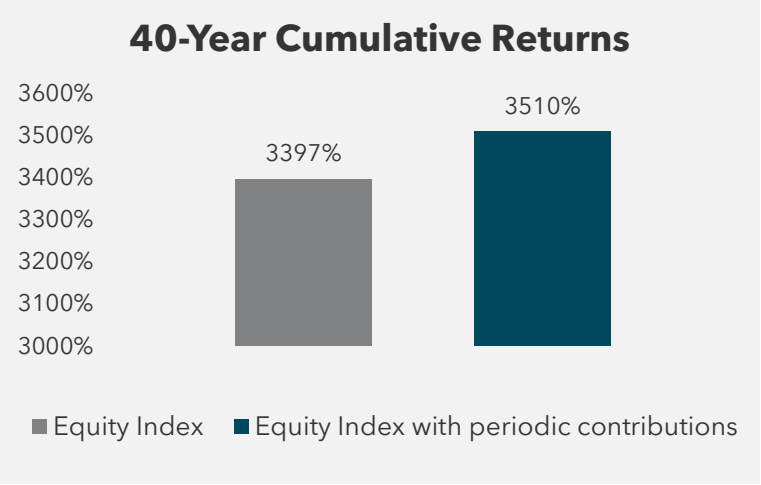
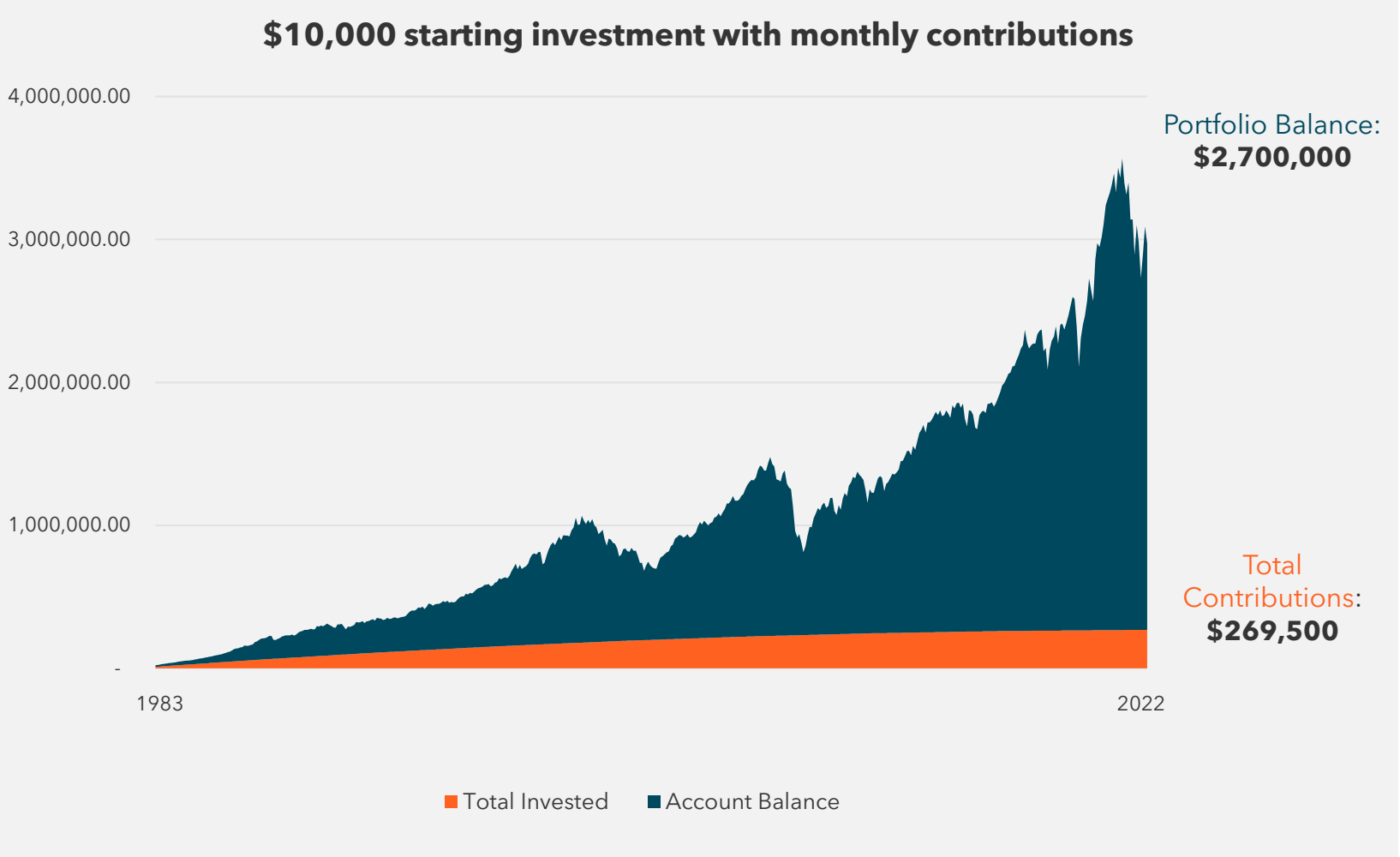
Source: BNY Mellon Investor Solutions. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product. Projections or forecasts regarding future events, targets or expectations, are subject to change. There is no assurance that such events or expectations will be achieved, and actual results may be significantly different.

Client Profile: Growth Model



Source: BNY Mellon Portfolio Strategy Group. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product.

Performance experience has historically improved with continued investment



Source: BNY Mellon Portfolio Strategy Group using Morningstar Direct data. **Past performance is no guarantee of future results.** Returns based in investment in global equities, via MSCI ACWI. Monthly portfolio contributions begin at \$1,000 and decrease by \$250 every 10 years. Return after negative quarter are average of forward 1-year returns after quarterly drawdown.

Volatility May Create Opportunities for Enhanced Returns

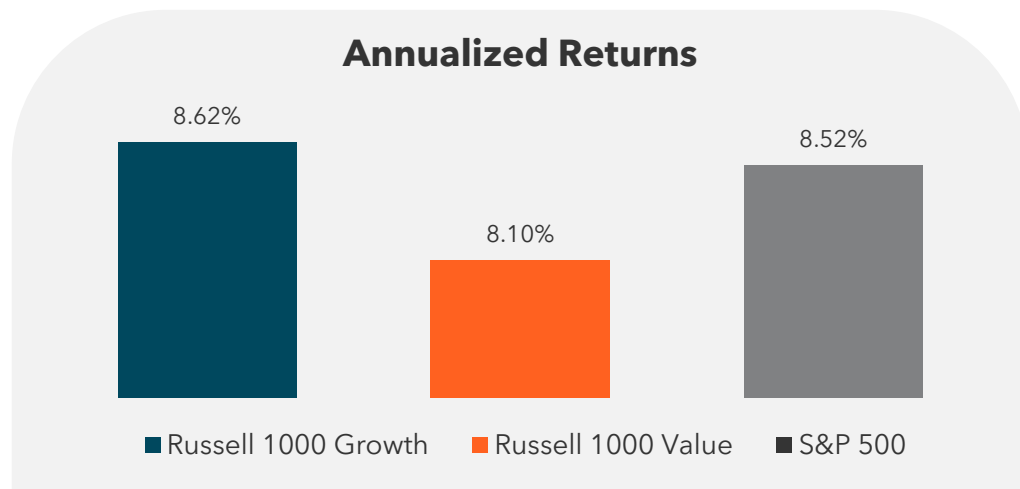
| | | | | | High Volatility | | | | | | | Extreme Volatility | | | | | | |
|---------------------------|------------|-------------------------|------------------------|-------------------------|-----------------|--------|--------|------------------------------|--------|--------|-------|--------------------|--------|--------|------------------------------|--------|--------|-------|
| Asset Class | Start Date | Z-Score as of 9/30/2022 | Return Since 9/30/2022 | Z-Score as of 3/10/2023 | Average Return | | | Frequency of Positive Return | | | Obs. | Average Return | | | Frequency of Positive Return | | | Obs. |
| | | | | | 1 Year | 2 Year | 3 Year | 1 Year | 2 Year | 3 Year | Ratio | 1 Year | 2 Year | 3 Year | 1 Year | 2 Year | 3 Year | Ratio |
| US Equities | | | | | | | | | | | | | | | | | | |
| US Equity | 12/29/1978 | -1.88 | 8% | -1.20 | 15% | 30% | 46% | 70% | 77% | 91% | 17% | 24% | 43% | 54% | 87% | 89% | 99% | 3% |
| US Large Cap | 1/8/1988 | -1.69 | 9% | -1.10 | 6% | 20% | 33% | 58% | 65% | 84% | 14% | 23% | 41% | 51% | 87% | 87% | 100% | 4% |
| US Large Cap Growth | 12/29/1978 | -1.98 | 7% | -1.25 | 15% | 29% | 45% | 72% | 77% | 81% | 16% | 11% | 23% | 34% | 61% | 62% | 64% | 5% |
| US Large Cap Value | 12/29/1978 | -1.51 | 10% | -1.02 | 18% | 32% | 48% | 78% | 85% | 86% | 14% | 28% | 49% | 54% | 95% | 96% | 100% | 2% |
| US Mid Cap | 2/2/1979 | -1.84 | 10% | -1.05 | 25% | 46% | 66% | 80% | 87% | 100% | 15% | 46% | 82% | 84% | 98% | 100% | 100% | 2% |
| SMID Cap | 2/2/1979 | -1.80 | 8% | -1.06 | 29% | 46% | 63% | 85% | 88% | 100% | 16% | 46% | 81% | 80% | 98% | 100% | 100% | 2% |
| SMID Cap Growth | 1/3/1986 | -1.82 | 7% | -0.81 | 22% | 41% | 55% | 72% | 83% | 94% | 16% | 30% | 61% | 71% | 77% | 84% | 100% | 2% |
| US Small Cap | 12/29/1978 | -1.87 | 7% | -1.09 | 28% | 43% | 56% | 85% | 89% | 100% | 18% | 46% | 77% | 79% | 100% | 100% | 100% | 2% |
| Microcap | 6/30/2000 | -1.72 | 3% | -1.12 | 24% | 49% | 53% | 70% | 79% | 95% | 17% | 45% | 78% | 71% | 100% | 100% | 100% | 3% |
| Developed Market Equities | | | | | | | | | | | | | | | | | | |
| International Developed | 1/2/1970 | -1.98 | 24% | -0.41 | 12% | 25% | 39% | 70% | 81% | 91% | 19% | 21% | 32% | 37% | 83% | 91% | 98% | 3% |
| International Small Cap | 1/1/1999 | -2.29 | 21% | -0.81 | 15% | 42% | 57% | 60% | 80% | 100% | 21% | 48% | 77% | 60% | 100% | 100% | 100% | 4% |
| Europe Ex UK | 1/2/1970 | -2.04 | 30% | -0.26 | 14% | 30% | 39% | 74% | 88% | 93% | 19% | 26% | 41% | 30% | 83% | 94% | 95% | 2% |
| UK | 1/2/1970 | -1.09 | 23% | -0.29 | 19% | 31% | 49% | 72% | 83% | 84% | 13% | 54% | 55% | 89% | 100% | 100% | 100% | 3% |
| Japan | 1/2/1970 | -1.87 | 19% | -0.57 | 9% | 23% | 33% | 58% | 73% | 85% | 23% | 16% | 23% | 25% | 73% | 79% | 99% | 3% |
| Asia Ex Japan | 12/29/2000 | -1.94 | 11% | -0.99 | 29% | 55% | 57% | 88% | 100% | 100% | 21% | 66% | 100% | 80% | 100% | 100% | 100% | 3% |
| Emerging Market Equities | | | | | | | | | | | | | | | | | | |
| Emerging Markets | 12/29/2000 | -1.85 | 10% | -0.99 | 30% | 54% | 55% | 91% | 99% | 99% | 21% | 71% | 105% | 82% | 100% | 100% | 100% | 3% |
| EM Asia | 11/24/2000 | -1.92 | 11% | -1.00 | 29% | 57% | 57% | 90% | 100% | 100% | 20% | 69% | 102% | 82% | 100% | 100% | 100% | 3% |
| EM Europe | 1/1/1999 | -2.77 | 50% | 0.21 | 29% | 53% | 69% | 78% | 87% | 93% | 15% | 88% | 129% | 89% | 100% | 100% | 100% | 7% |
| EM Latin America | 1/1/1999 | -0.47 | 9% | -0.47 | 36% | 58% | 91% | 81% | 89% | 86% | 17% | 98% | 128% | 103% | 100% | 100% | 100% | 2% |
| Global Equities | | | | | | | | | | | | | | | | | | |
| Global Equity | 1/1/1999 | -1.61 | 12% | -0.71 | 11% | 25% | 37% | 57% | 75% | 89% | 17% | 32% | 53% | 48% | 91% | 98% | 100% | 4% |
| Alternatives | | | | | | | | | | | | | | | | | | |
| Natural Resources | 11/22/2002 | -0.48 | 16% | -0.55 | 22% | 42% | 31% | 84% | 98% | 87% | 15% | 40% | 59% | 39% | 100% | 100% | 100% | 3% |
| US Fixed Income | | | | | | | | | | | | | | | | | | |
| US Aggregate | 1/30/1976 | -3.96 | 3% | -2.58 | 6% | 17% | 26% | 77% | 99% | 100% | 18% | 14% | 34% | 57% | 100% | 100% | 100% | 3% |
| US Treasury | 2/2/1973 | -3.68 | 2% | -2.64 | 5% | 15% | 22% | 76% | 99% | 100% | 17% | 7% | 20% | 29% | 62% | 100% | 100% | 2% |
| US Corporates | 2/2/1973 | -3.65 | 5% | -2.00 | 11% | 25% | 38% | 85% | 98% | 100% | 17% | 14% | 33% | 55% | 86% | 100% | 100% | 4% |
| US High Yield | 7/29/1983 | -3.07 | 6% | -1.74 | 13% | 29% | 42% | 75% | 92% | 98% | 22% | 41% | 61% | 77% | 100% | 100% | 100% | 5% |
| US Municipals | 2/1/1980 | -2.65 | 5% | -1.41 | 14% | 25% | 33% | 92% | 100% | 100% | 11% | 19% | 42% | 51% | 81% | 100% | 100% | 3% |
| Muni High Yield | 5/23/2003 | -1.76 | 6% | -1.06 | 13% | 24% | 37% | 74% | 100% | 100% | 11% | 26% | 34% | 49% | 100% | 100% | 100% | 3% |
| Global Fixed Income | | | | | | | | | | | | | | | | | | |
| EM Aggregate | 1/29/1993 | -3.06 | 8% | -1.37 | 19% | 37% | 48% | 93% | 100% | 100% | 17% | 33% | 58% | 69% | 100% | 100% | 100% | 7% |
| Global Aggregate Hedged | 2/2/1990 | -5.29 | 3% | -3.44 | 5% | 13% | 20% | 82% | 98% | 100% | 21% | 8% | 24% | 36% | 72% | 100% | 100% | 5% |
| Global Aggregate | 1/5/1990 | -4.53 | 6% | -2.78 | 4% | 10% | 15% | 84% | 88% | 96% | 18% | 9% | 8% | 8% | 100% | 100% | 100% | 3% |
| Global Treasuries | 9/29/2000 | -3.71 | 6% | -2.32 | 3% | 8% | 12% | 75% | 76% | 94% | 15% | - | - | - | - | - | - | 4% |
| Global Corporates | 9/29/2000 | -4.20 | 7% | -2.04 | 9% | 20% | 19% | 89% | 100% | 94% | 16% | 24% | 33% | 39% | 100% | 100% | 100% | 7% |
| Global High Yield | 2/2/1990 | -3.38 | 10% | -1.55 | 15% | 31% | 40% | 83% | 98% | 100% | 22% | 42% | 62% | 72% | 100% | 100% | 100% | 5% |
| Currencies** | | | | | | | | | | | | | | | | | | |
| USD | 2/3/1967 | 2.44 | -7% | 0.68 | 0% | -2% | -2% | 47% | 57% | 59% | 18% | 0% | 2% | 4% | 48% | 39% | 57% | 4% |

**USD shows frequency, average subsequent returns, and observations when above one/two standard deviations.

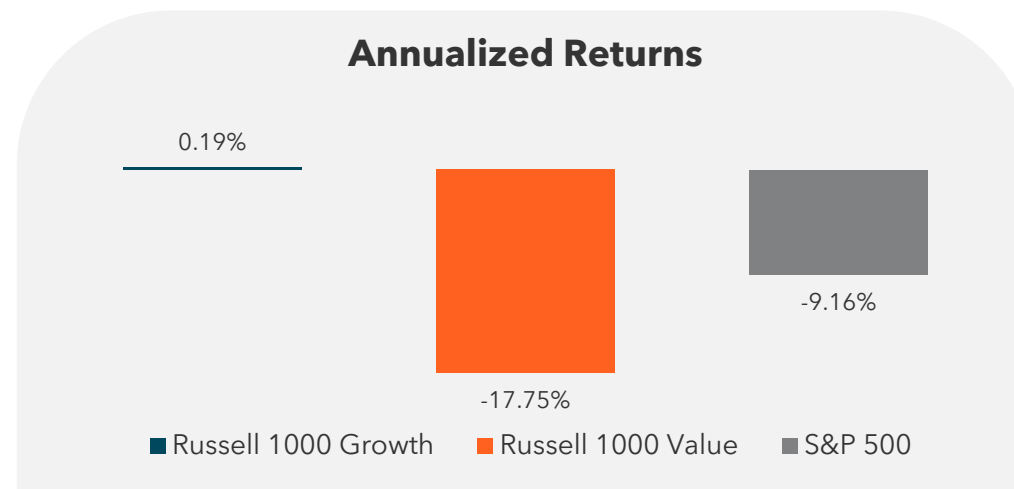
Source: BNY Mellon Portfolio Strategy Group using data from Bloomberg as of March 10, 2023. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product. **Past performance is no guarantee of future results.** See full definition of indices in back labeled Appendix. First existing data point is basis for start date. All calculations are done through weekly return data. Return windows are 52 weeks with 1 week step. High volatility defined as 52-week rolling returns below one standard deviation. Extreme volatility defined as 52-week rolling returns below two standard deviation.

In a low-growth world, lean into Growth

During below-average Growth...



During extreme-low Growth...



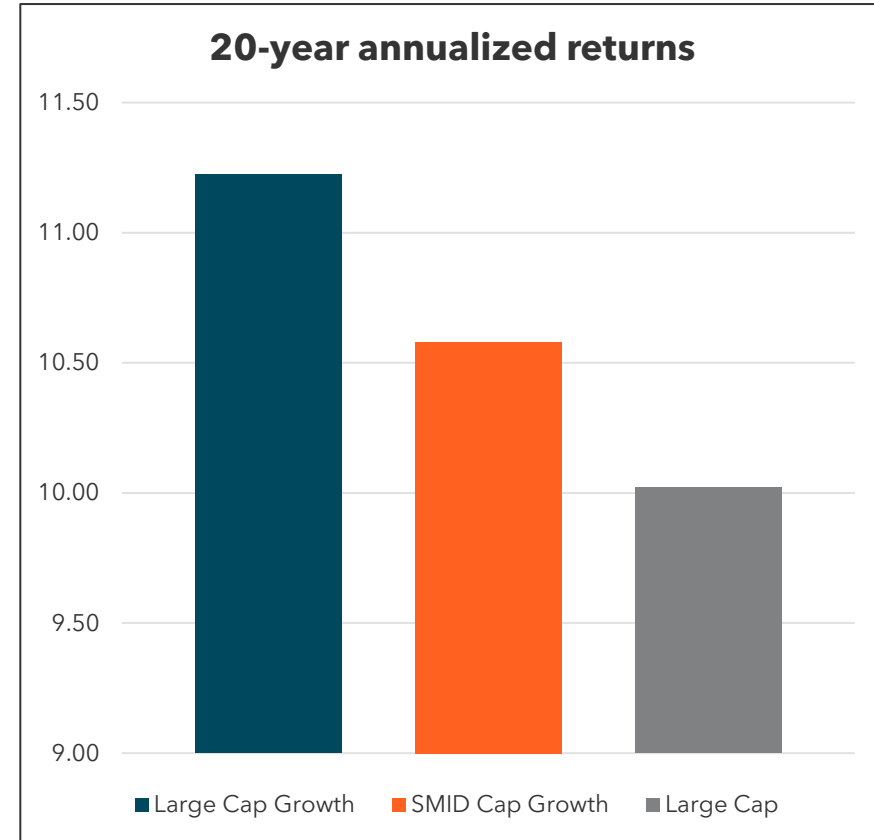
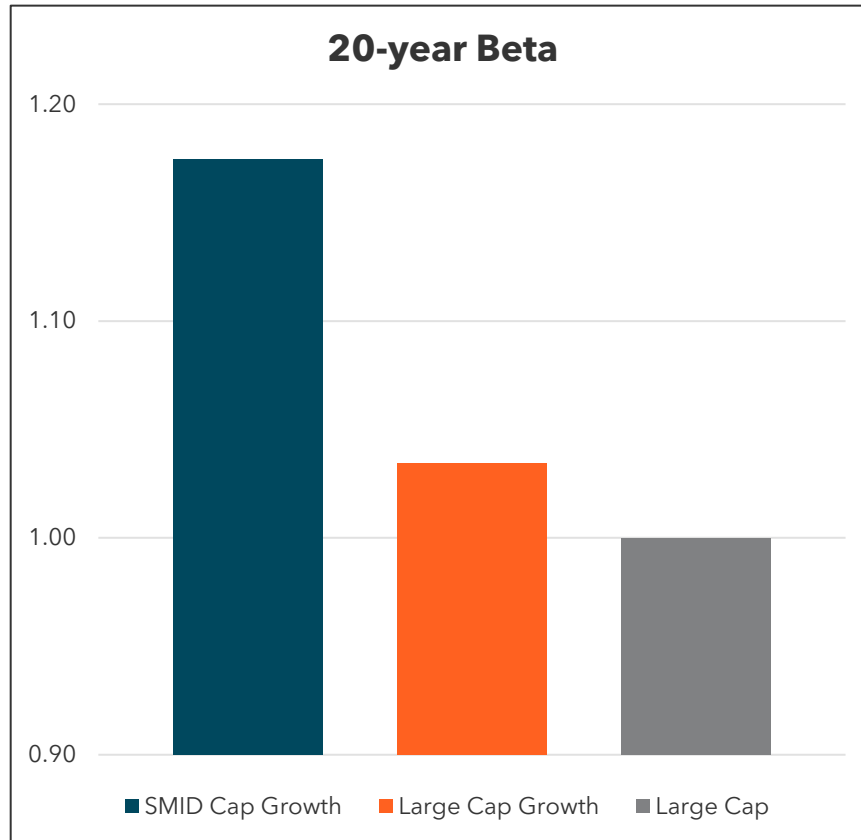
As well as during the time period afterwards...

| 1-year following below-average GDP Growth | | |
|---|--------------------|---------|
| Russell 1000 Growth | Russell 1000 Value | S&P 500 |
| 12.87% | 11.41% | 12.05% |

| 1-year following extreme-low GDP Growth | | |
|---|--------------------|---------|
| Russell 1000 Growth | Russell 1000 Value | S&P 500 |
| 40.14% | 35.07% | 36.29% |

Source: BNY Mellon Portfolio Strategy Group using Morningstar Direct data, from 3/31/1979 through 3/31/2023. **Past performance is no guarantee of future results.** Below-average growth defined by GDP growth under historical average since 1947. Extreme-low growth defined by GDP growth below 1 standard deviation of historical average. 1-year returns calculated using historical average 1-year returns following below-average and extreme-low GDP Growth

Incorporating into beta within Large-Cap Growth and SMID-Cap Growth has historically been rewarded



Source: BNY Mellon Portfolio Strategy Group using Morningstar Direct data. SMID Cap Growth represented by Russell 2500 Growth Index. Large Cap Growth represented by Russell 1000 Growth Index. Large Cap represented by S&P 500. Beta defined as a measure of an investment's sensitivity to market movements and is used to evaluate market related, or systematic risk.

Sample Growth Model

- **Lean into Active within Small-Cap and Non-US Equities**

- Active alpha challenged in US LC & MC
- US SC offers strongest ER capability
- Avoid index risk for International / EM

- **Consider Passive Growth & Value ETF split**

- S&P exposure has inherent Growth tilt
- Split ETFs allow for style tilts without changing broad asset class exposure

- **High relative exposure to SMID Equities**

- **Lean into Growth within US SC**

- Want earnings reinvested for small business
- SC Growth has attractive beta for Growth-oriented model

- **Active within IG Fixed Income**

- Avoid over-concentration of Treasuries within Agg
- Access to high quality spread asset classes outside of Agg
- More favorable roll yield

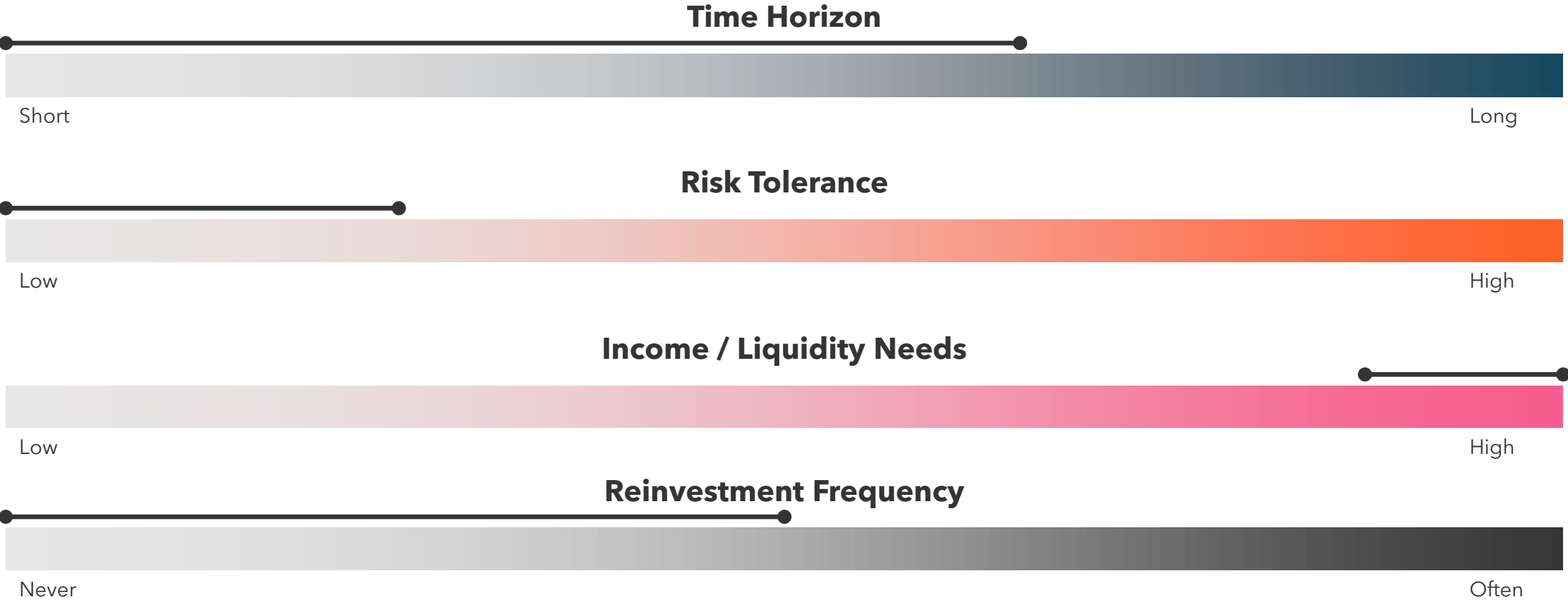
- **Return-seeking Alternatives**

- Avoid beta-reducing alts
- Seek uncorrelated alpha generators

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| Strategic Portfolio Weights | | |
|---------------------------------|----------------|------------|
| Asset Class | Active/Passive | Weight (%) |
| US Large Cap | Passive | 22.00 |
| US Mid Cap | Passive | 17.00 |
| US Small Cap | Active | 15.00 |
| US Equity | | 54.00 |
| International Developed | Active/Passive | 25.00 |
| Emerging Markets | Active | 6.00 |
| Non-US Equity | | 31.00 |
| Total Equity | | 85.00 |
| Core Plus Bond | Active | 5.00 |
| Investment Grade Bond | | 5.00 |
| High Yield Credit | Active | 3.00 |
| EMD | Active | 2.00 |
| Extended Credit | | 5.00 |
| Total Fixed Income | | 10.00 |
| Commodities / Natural Resources | Active | 5.00 |
| Alternatives | | 5.00 |
| Total Portfolio | | 100.00 |

Client Profile: Income Model



Source: BNY Mellon Portfolio Strategy Group. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product.

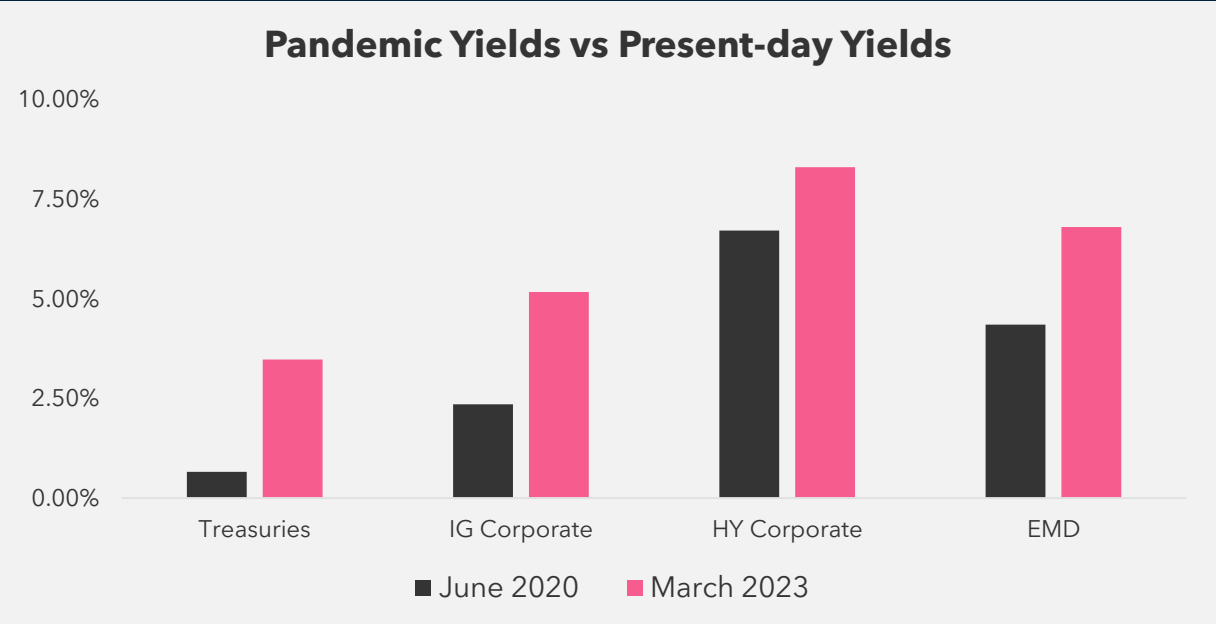
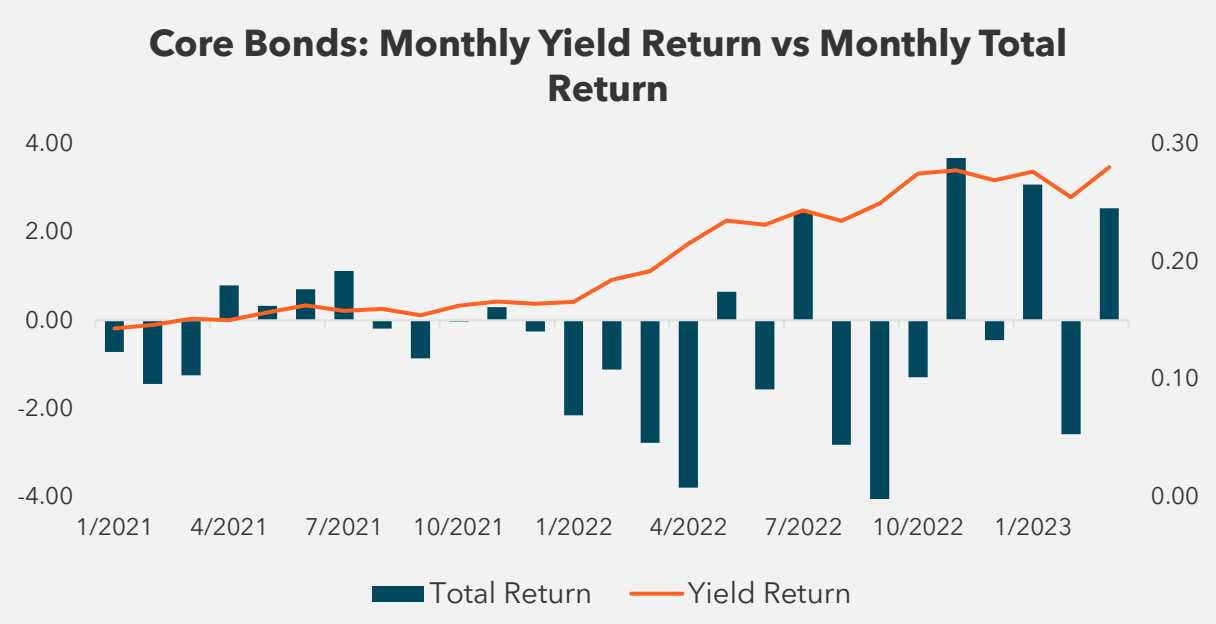
Persistent Yields Amid Market Turbulence

Despite bonds trading with high volatility recently, the yield returns have remained stable.

Since the pandemic, yields are up across all major fixed income asset classes.

Today, asset allocators have several options within fixed income to source yield without dramatically increasing risk.

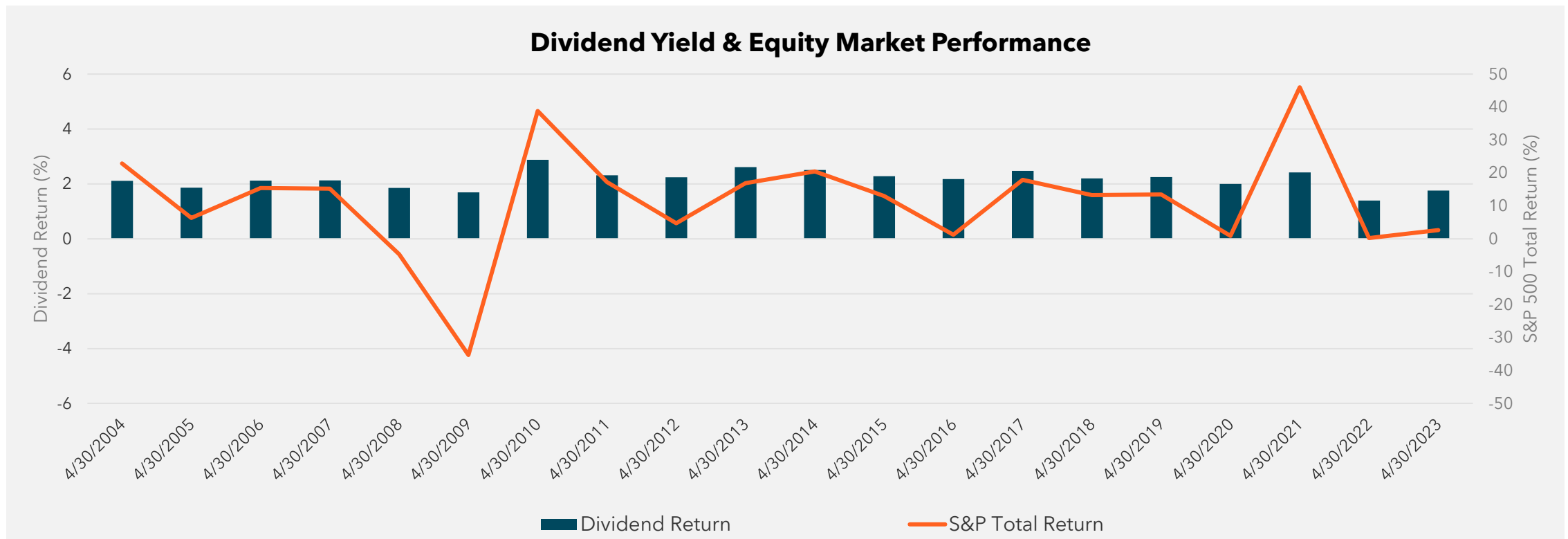
Source: Morningstar. **Past performance is no guarantee of future results.**
Core Bond and associated returns based on Bloomberg Aggregate Bond Total & Price Return.



Yield is not Exclusive to Fixed Income

Did you Know: Dividend Return accounts for nearly a quarter of Equity Total Return

Historically, Dividend Return has been over **77x less volatile** than US equity market returns, and exhibits over **8x more efficient returns**

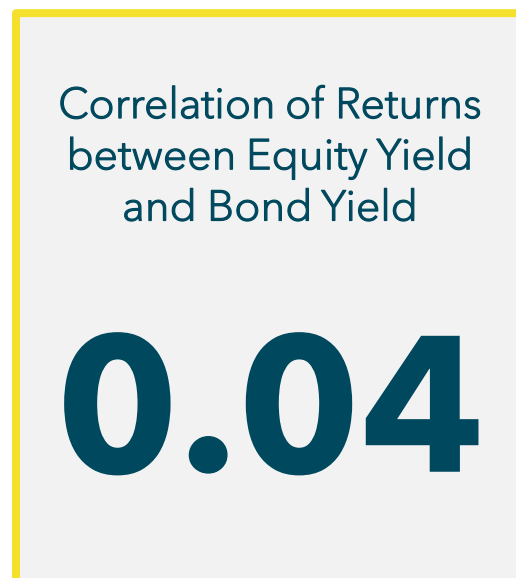
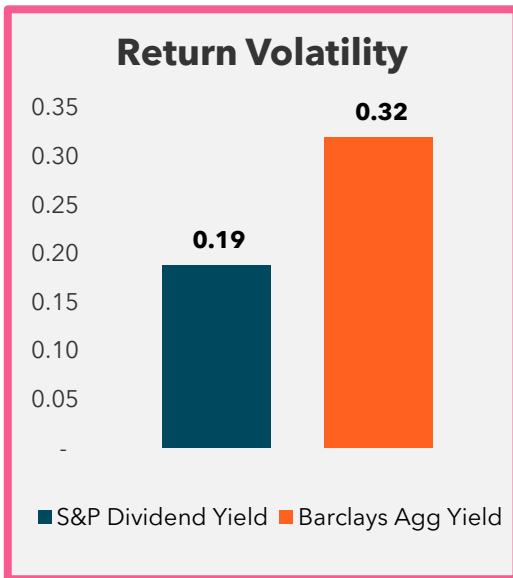
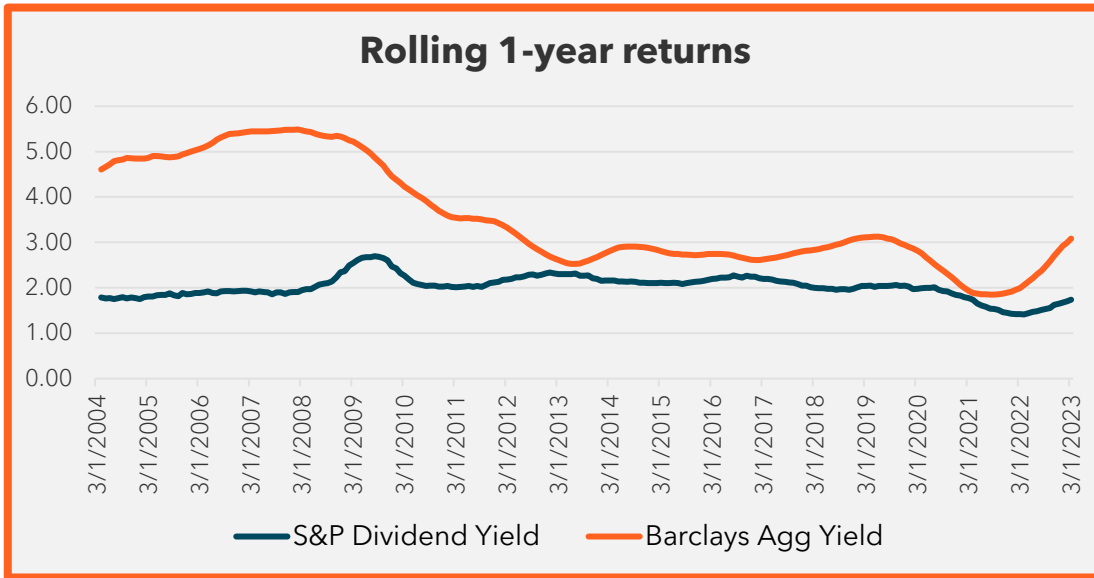


Source: Morningstar. **Past performance is no guarantee of future results.** Dividend Return based on difference between monthly S&P 500 Total Return and S&P 500 Price Return. Contribution towards total return based on 20-year returns. Return efficiency measured by Sharpe Ratio over last 20 years

Dividend Yield vs Bond Yield

Rolling 1-year returns

Dividend Yield has remained relatively stable over the last 20 years, whereas fixed income has sometimes trended downward



Volatility of Yield Return

Equity dividends have exhibited 40% less volatility than bond income

Minimal Return Correlation

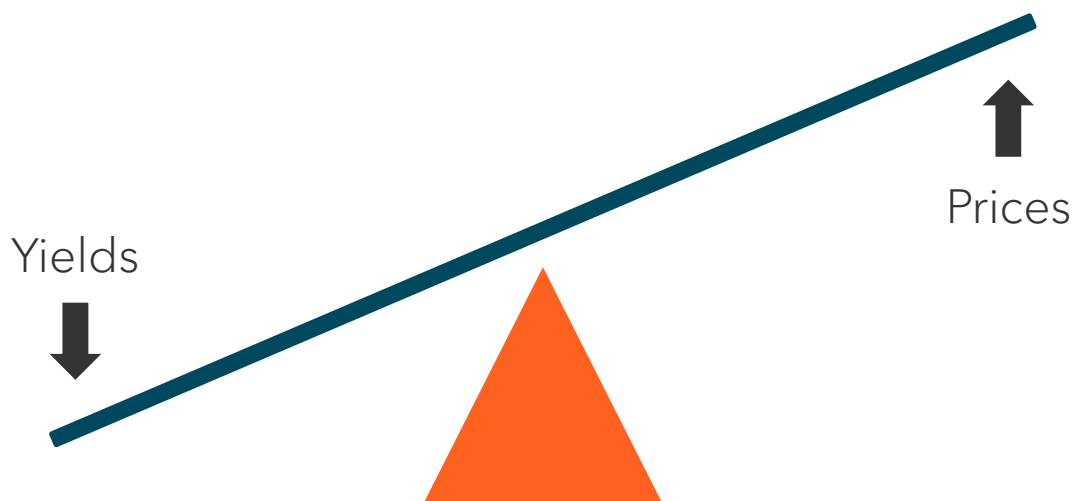
Dividend Yield and Bond Yield have shown nearly zero correlation to each other, supporting the case for diversification

Source: Morningstar. **Past performance is no guarantee of future results.** Return volatility and return correlation based on monthly returns since 2004. Yield returns are the return contribution of the yield component of the index.

Total Return is Key

Total Return = Price Return + Yield Return

Bond Prices and Yields have Inverse Relationship



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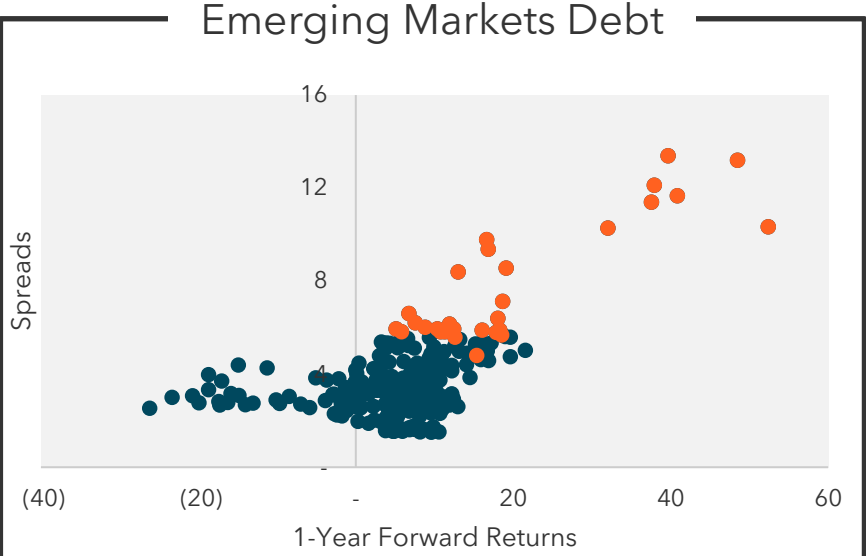
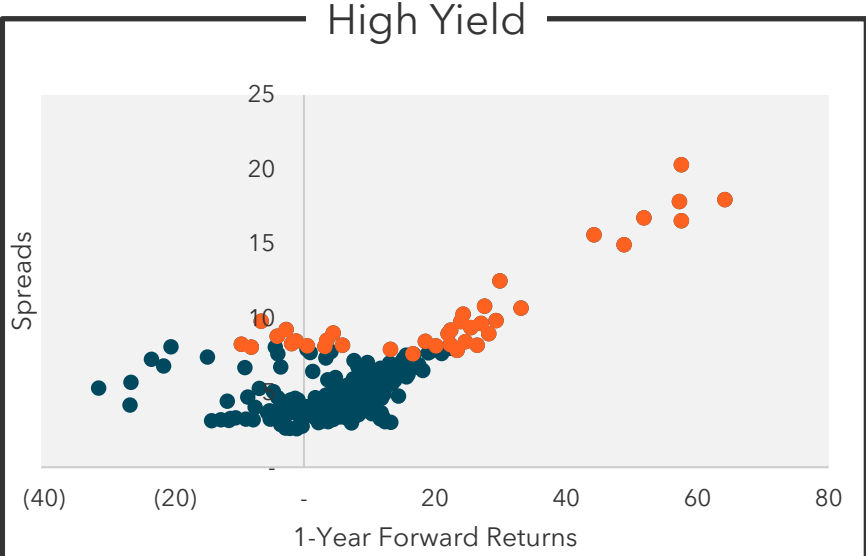
When Yields Rise...

- Reinvestments and rebalances occur at lower prices with higher income
- Higher Yield offsets lower Price

When Yields Fall...

- Profit-taking on price appreciation can supplement lower yield on reinvested/rebalanced monies
- Price Return offsets lower Yield

Leverage Extended Credit when spreads attractive



Gold points indicate 1+ Standard Deviation Spread over recent 25-Year Average

| | Average | Wide Spreads |
|-----------------------|---------|--------------|
| Total Return | 6.77 | 21.65 |
| Yield over Treasuries | 5.41 | 10.56 |

| | Average | Wide Spreads |
|-----------------------|---------|--------------|
| Total Return | 6.01 | 20.02 |
| Yield over Treasuries | 3.78 | 7.88 |

Source: Morningstar, Federal Reserve Bank of St. Louis. High Yield spreads and returns based on ICE BofA High Yield Index. **Past performance is no guarantee of future results.** Emerging Markets Debt spreads and returns based on ICE BofA Emerging Markets Corporate Plus Index.

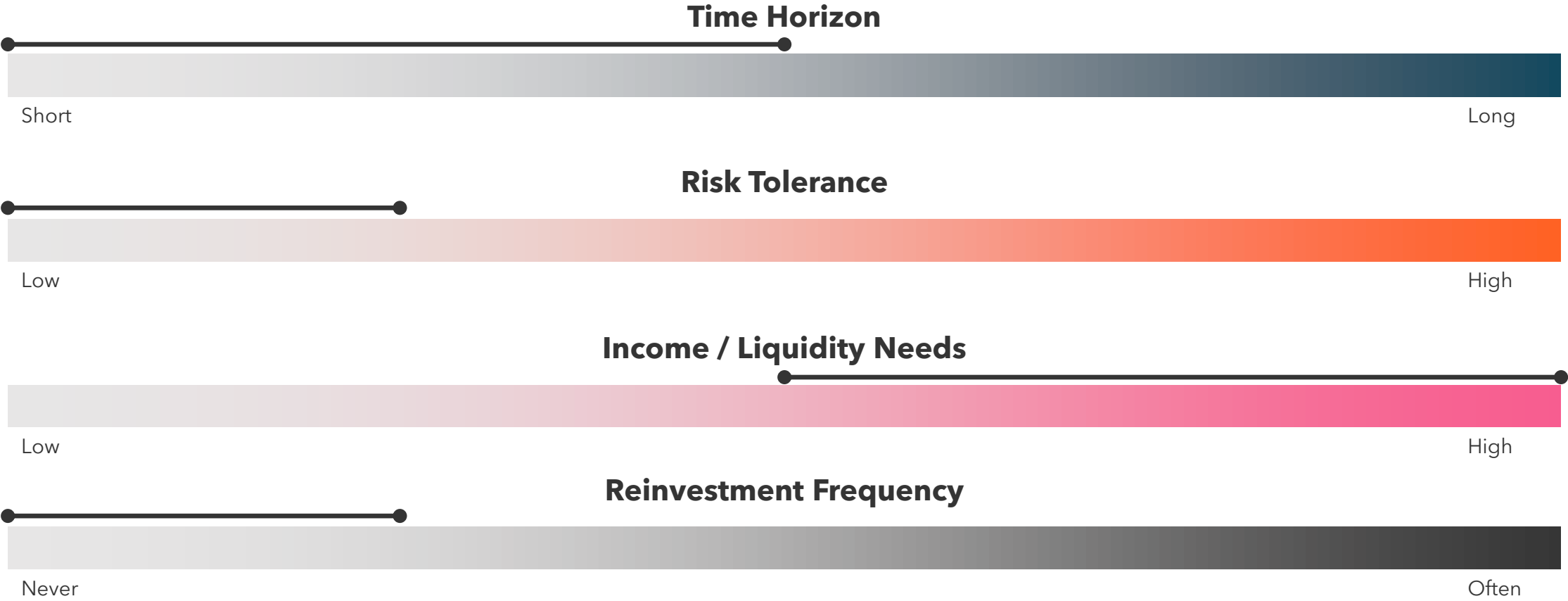
Sample Income Model

- Equity allocation should be centered around Income/Dividend strategies for both US and non-US exposure
 - Direct Growth exposure should be limited, as Growth stocks tend to not provide yield
- Exposure to higher-beta asset classes like US SC and EM is limited due to price & yield volatility
- IG Bond split favors Core Plus for additional yield potential and sector flexibility
 - Active management recommended due to benchmark methodology issues within Agg
- Given the high degree of duration exposure, Short Bonds incorporated as strategic allocation to help mitigate interest rate risk
- High degree of extended credit for yield potential. Active management recommended in space to maximize quality and minimize default risk
- Alternatives not part of strategic allocation, but multi-sector funds may be employed tactically
 - Recommended funding source for multi-sector would typically be extended credit and Core Plus

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| Strategic Portfolio Weights | | |
|-----------------------------|----------------|---------------|
| Asset Class | Active/Passive | Weight (%) |
| US Large Cap | Passive | 5.00 |
| US Mid Cap | Passive | 3.00 |
| US Small Cap | - | - |
| US Equity | | 8.00 |
| International Developed | Active/Passive | 7.00 |
| Emerging Markets | - | - |
| Non-US Equity | | 7.00 |
| Total Equity | | 15.00 |
| Core Bond | Active | 15.00 |
| Core Plus Bond | Active | 30.00 |
| ST Bond | Passive | 10.00 |
| Investment Grade Bond | | 55.00 |
| High Yield Credit | Active | 20.00 |
| EMD | Active | 10.00 |
| Extended Credit | | 30.00 |
| Total Fixed Income | | 85.00 |
| Alternatives | | - |
| Total Portfolio | | 100.00 |

Client Profile: Stability Model

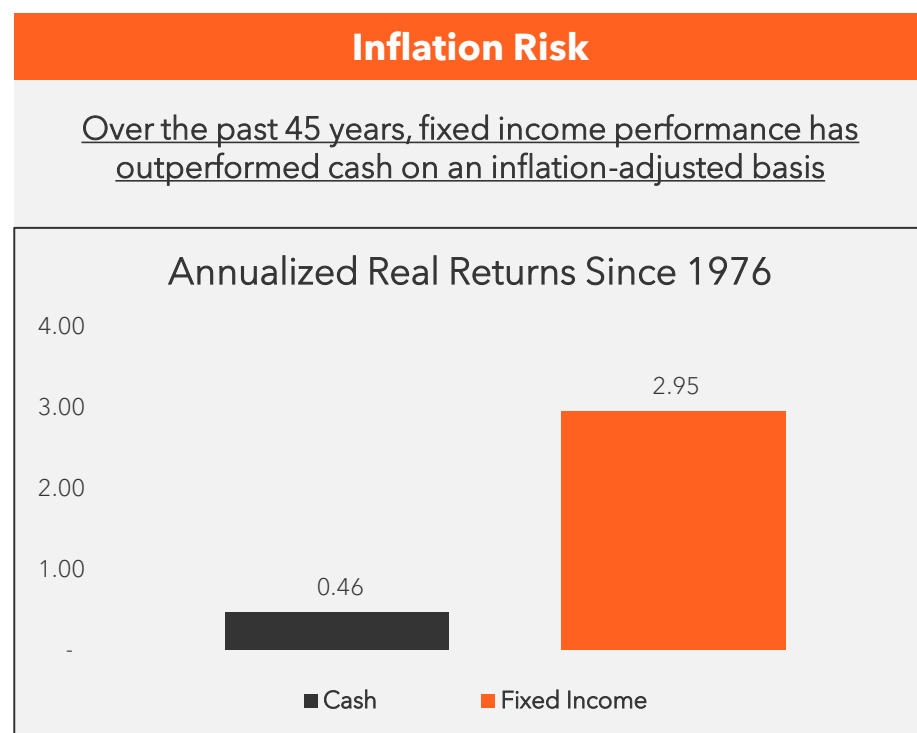
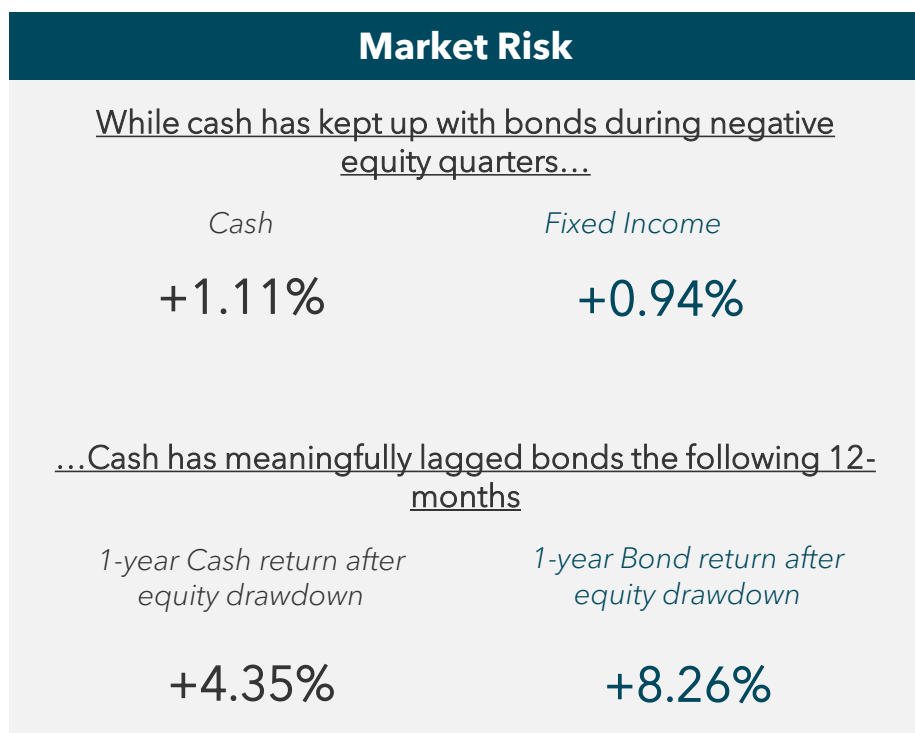


Source: BNY Mellon Portfolio Strategy Group. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product.

Stability means holding bonds, not only cash

Two key components of Stability in the context of a portfolio are:

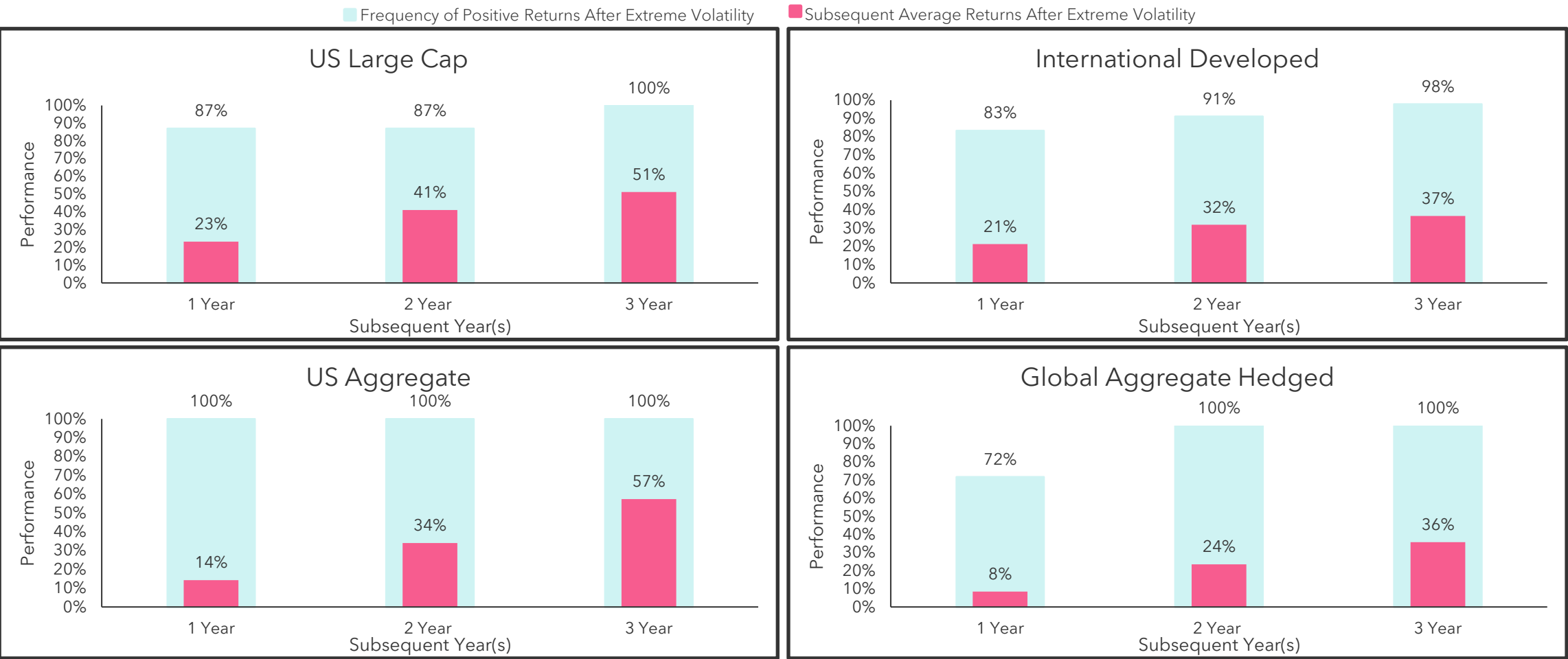
1. Providing cushion against Market Risk
2. Protection against Purchasing Power Risk (i.e. Inflation)



Source: Morningstar. **Past performance is no guarantee of future results.** Based on returns from January 1976 through March 2023. Cash return based on monthly returns of 3-month US T-Bills. Fixed Income return based on monthly returns of Bloomberg US Aggregate Bond Index

Fixed income may improve odds of recovery and long-term stability

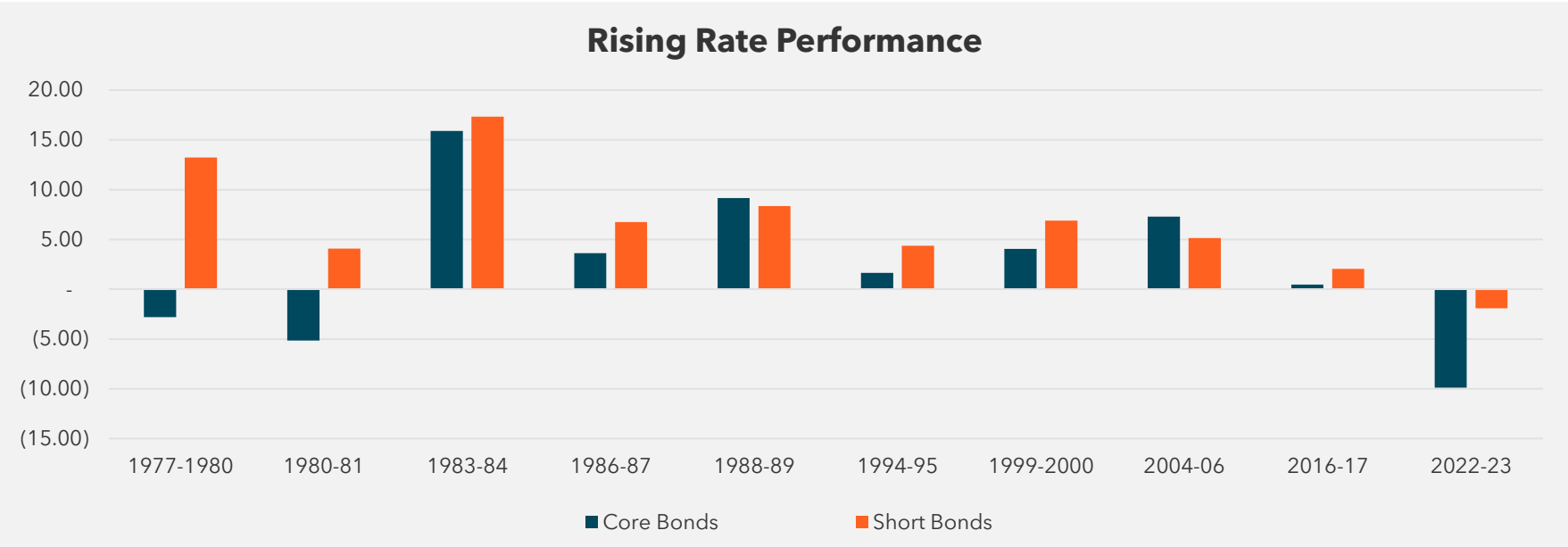
US Agg has been positive 100% of the time in 1, 2, and 3-year periods after significant market volatility



Source: BNY Mellon Portfolio Strategy Group using data from Bloomberg as of March 10, 2023. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product. **Past performance is no guarantee of future results.** See full definition of indices in back labeled Appendix. All calculations are done through weekly return data. Return windows are 52 weeks with 1 week step. Extreme volatility defined as 52-week rolling returns below two standard deviation.

Managing duration risk

Utilize Short Duration exposure to help shield fixed income sleeve against rising rates



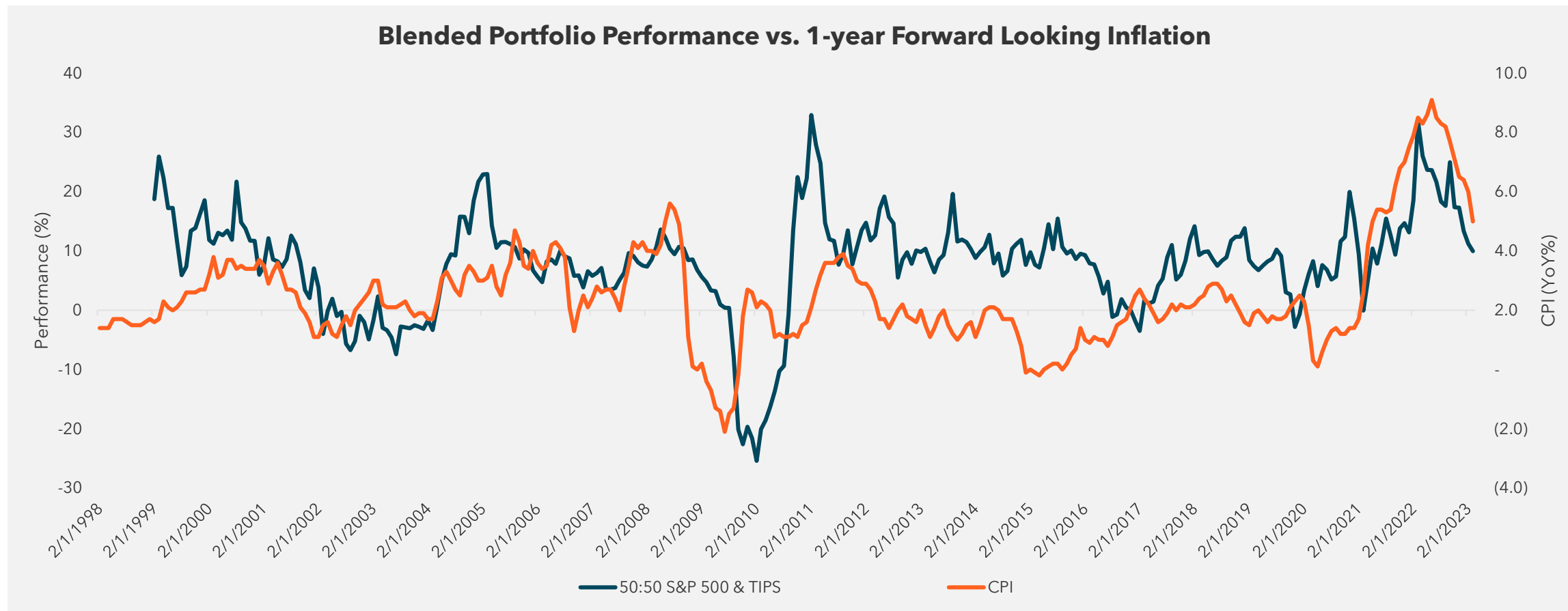
PROTECTION
DURING RATE HIKE CYCLES

Interest rate risk should always be a consideration for a model that predominantly holds fixed income. Including short-term bonds as a structural allocation can help reduce some of the volatility of longer-duration assets within the portfolio

Source: Bloomberg, as of March 2023. **Past performance is no guarantee of future results.** Core Bond returns based on Bloomberg US Aggregate Bond Index. Short Bond returns based on Bloomberg US 1-5 Year Gov/Credit Index

Leveraging both TIPS and Equities for inflation protection

A combination of both asset classes tends to show a correlation with inflation on a forward-looking basis



Source: Bloomberg, Bureau of Labor Statistics, as of March 2023. **Past performance is no guarantee of future results.**

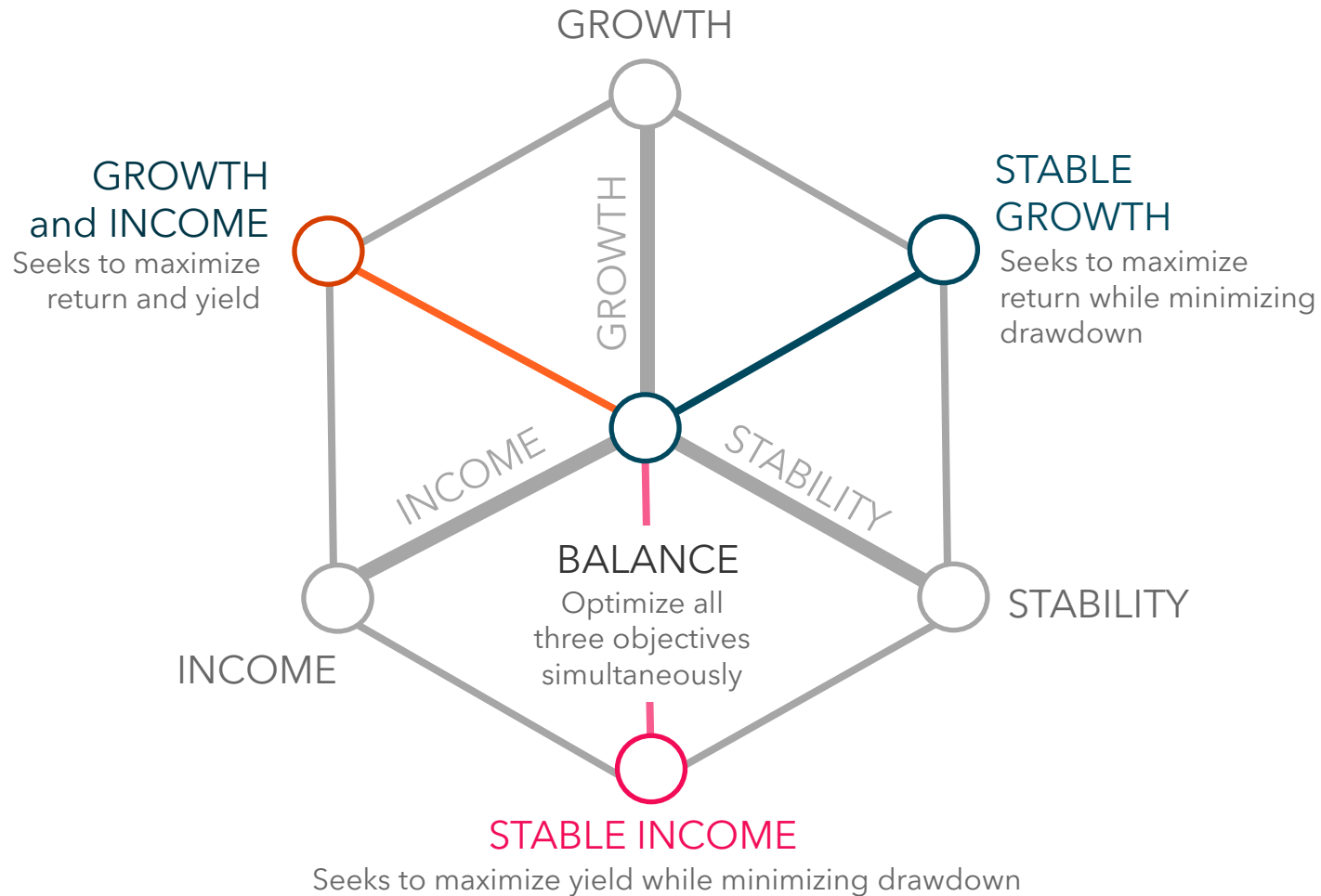
Sample Stability Model

- Equity allocation focused on core passive exposure. Alpha is not explicit goal; exposure intended to help portfolio keep up with inflation and markets
- Active within EAFE universe with preference for high-quality tilts
- IG Bond split favors Core Bonds and high-quality
- Short Bonds and TIPS are part of structural allocation to combat against key fixed income risks – rising rates and inflation
- Extended credit's role in the model is for market beta with less risk than equities. Yield adds some cushion, while correlation with equities provides opportunity for up-market capture without as much drawdown exposure
- Alternatives may be incorporated to the extent that they reduce beta and correlation to risk assets.
 - Strategy ideas include absolute return, market neutral, multi-strategy, etc.

For illustrative purposes only. This material has been distributed for informational purposes only and should not be considered as investment advice or a recommendation of any particular investment, strategy, investment manager or account management.

| Strategic Portfolio Weights | | |
|-----------------------------------|----------------|---------------|
| Asset Class | Active/Passive | Weight (%) |
| US Large Cap | Passive | 5.00 |
| US Mid Cap | Passive | 3.00 |
| US Small Cap | - | - |
| US Equity | | 8.00 |
| International Developed | Active | 2.00 |
| Emerging Markets | - | - |
| Non-US Equity | | 2.00 |
| Total Equity | | 10.00 |
| Core Bond | Active | 45.00 |
| Core Plus Bond | Active | 15.00 |
| ST Bond | Passive | 7.50 |
| TIPS | Passive | 7.50 |
| Investment Grade Bond | | 75.00 |
| High Yield Credit | Active | 5.00 |
| EMD | Active | 5.00 |
| Extended Credit | | 10.00 |
| Total Fixed Income | | 85.00 |
| Absolute Return / Risk Mitigation | Active | 5.00 |
| Alternatives | | 5.00 |
| Total Portfolio | | 100.00 |

Outcome Oriented Portfolios For Investors



Source: BNY Mellon Investor Solutions as of 3/31/2023.

Manager Research: Factors & Process

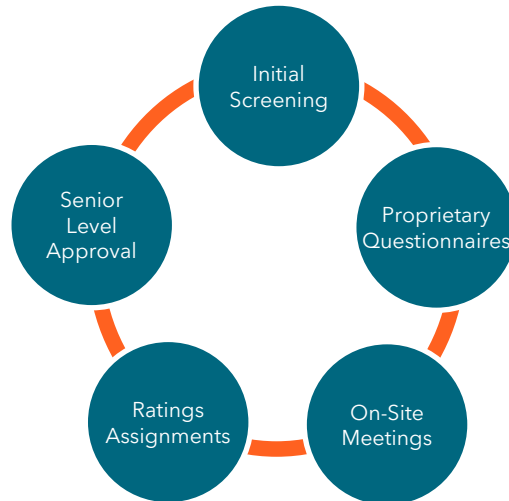
A rigorous quantitative and qualitative process that arrives at a clearly defined rating for each manager

Manager Research Evaluation Factors

(50+ Factors in 7 groups)



Manager Research Process



Manager Rating Scheme

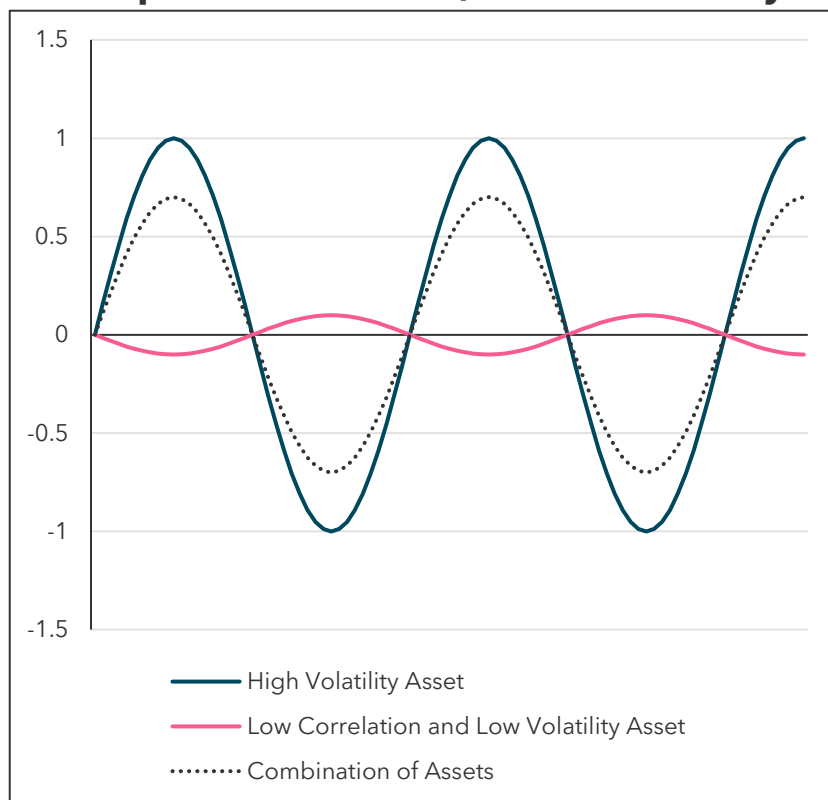
| | |
|---------------|---|
| BEST IN CLASS | <ul style="list-style-type: none">•Best in class managers•Highest conviction |
| RECOMMENDED | <ul style="list-style-type: none">•Institutional quality•No major deficiencies |
| APPROVED | <ul style="list-style-type: none">•Strategy is sufficient•May lack differentiation |
| AVERAGE | <ul style="list-style-type: none">•No clear differentiation•May have deficiencies |
| BELOW AVERAGE | <ul style="list-style-type: none">•Multiple deficiencies•No clear differentiation |
| WATCH | <ul style="list-style-type: none">•Material event requiring monitoring |
| SELL | <ul style="list-style-type: none">•Lack of research conviction•Material deficiencies |

Source: BNY Mellon Portfolio Strategy Group, BNY Mellon Investor Solutions.

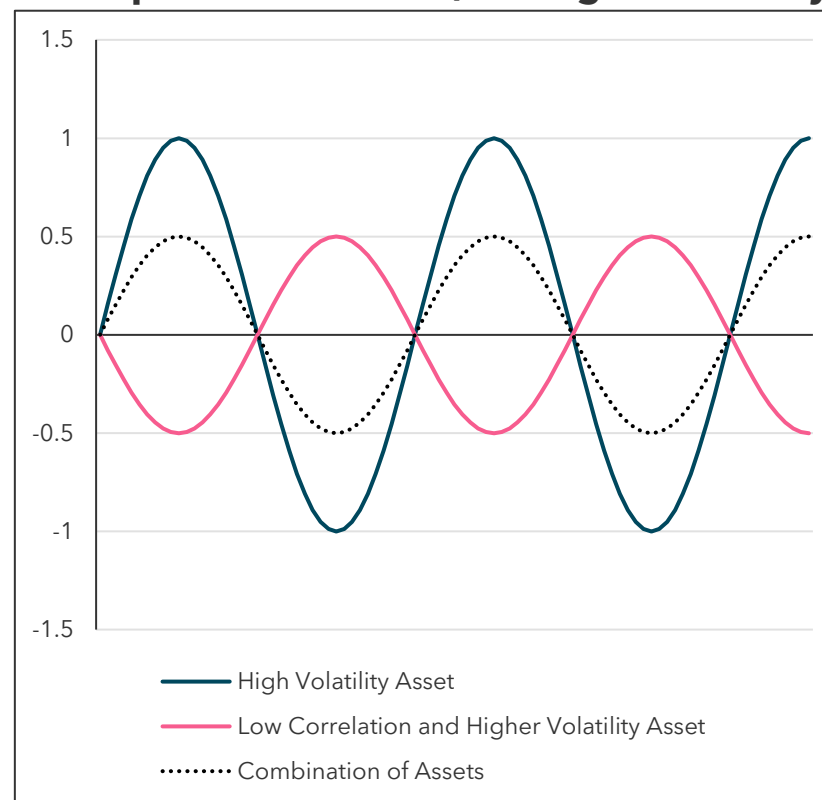
Diversification depends on Correlations, but also Volatility

If your diversifier does not have enough volatility, it may not provide enough benefit to total portfolio

Example: -1 correlation, but low volatility



Example: -1 correlation, but higher volatility



For illustrative purposes only. **Past performance is no guarantee of future results. Asset Allocation and Diversification** cannot assure a profit or protect against loss. Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product.

Excess Return Correlation

Focusing on diversification within manager selection can improve return efficiency

| | Int'l Growth Fund | Int'l Value Fund A | Int'l Value Fund B |
|--------------------|-------------------|--------------------|--------------------|
| Int'l Growth Fund | 1.00 | | |
| Int'l Value Fund A | 0.02 | 1.00 | |
| Int'l Value Fund B | -0.61 | 0.36 | 1.00 |

Key Takeaways

- Low-to-negative Excess Return Correlations are key to blending active managers – the lower the better, for diversification purposes
- Focusing on minimizing Excess Return Correlation can dramatically decrease Tracking Error for benchmark-oriented portfolio and sleeves
- A more diversified return experience can improve performance beyond a simple average of the underlying holdings
- Negative Excess Return Correlations can even result in higher Information Ratios than any of the individual manager components

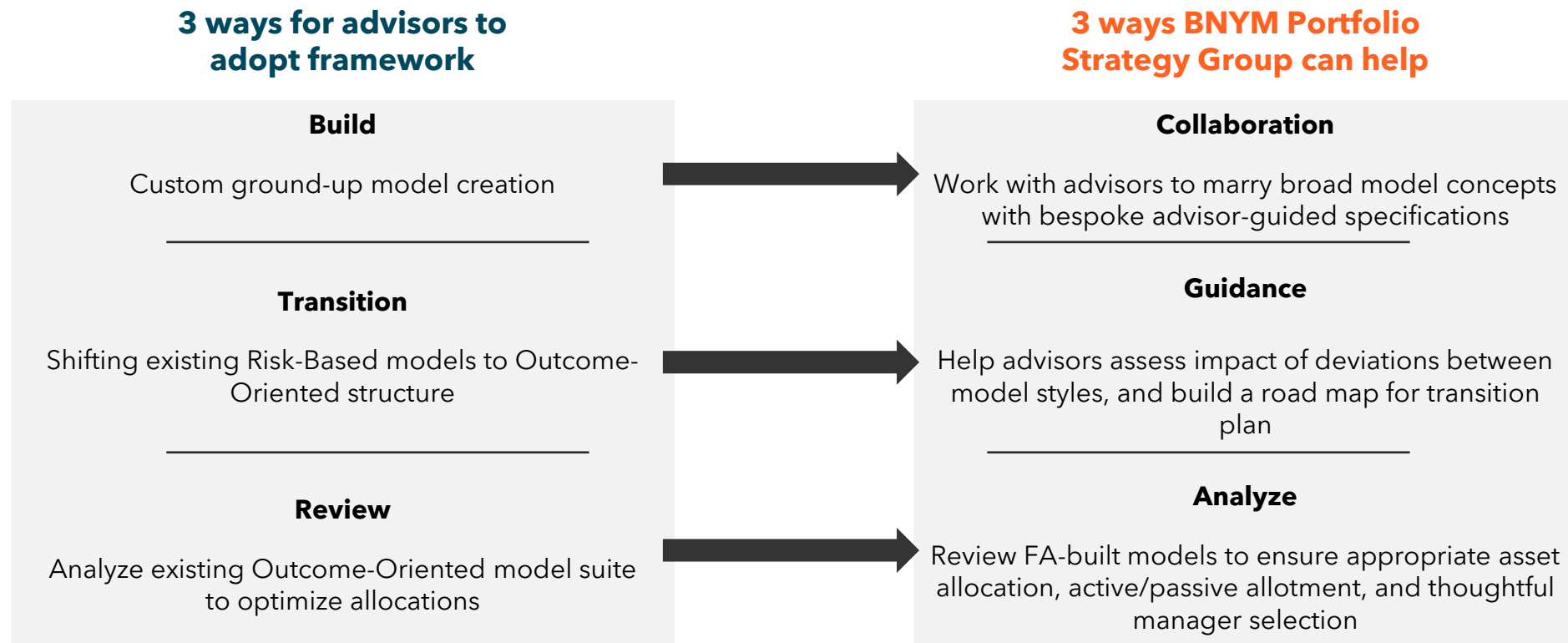
| 5-year Stats | Growth Fund | Value Fund A | 50/50 Portfolio - Fund A | Value Fund B | 50/50 Portfolio - Fund B |
|-------------------|-------------|--------------|--------------------------|--------------|--------------------------|
| Performance | 4.06 | 1.42 | 2.82 | 1.36 | 2.96 |
| Tracking Error | 7.00 | 3.55 | 3.81 | 7.84 | 2.76 |
| Information Ratio | 0.36 | -0.04 | 0.34 | -0.02 | 0.51 |

Source: Morningstar, performance dates – 3/31/2018 – 3/31/2023. For illustrative purposes only. **Past performance is no guarantee of future results.** Charts are provided for illustrative purposes and are not indicative of the past or future performance of any product, including any BNY Mellon product.

Leveraging PSG to Engage with Outcome-Oriented Models

“Most model providers will not accommodate all types of requests for custom models...¹”

BNY Mellon Portfolio Strategy Group will!



¹Source: Cerulli - The Cerulli Report: U.S. Asset Allocation Model Portfolios 2022: Model Customization and Tax Optimization

Appendix

| Asset Class | Representative Index |
|-------------------------|------------------------------|
| US Equity | Russell 3000 TR |
| US Large Cap | S&P 500 TR |
| US Large Cap Growth | Russell 1000 Growth |
| US Large Cap Value | Russell 1000 Value |
| US Mid Cap | Russell Midcap TR |
| SMID Cap | Russell 2500 TR |
| SMID Cap Growth | Russell 2500 Growth |
| US Small Cap | Russell 2000 TR |
| Microcap | Russell Microcap TR |
| International Developed | MSCI EAFE NR |
| International Small Cap | MSCI EAFE Small Cap NR |
| Europe Ex UK | MSCI Europe Ex UK NR |
| UK | MSCI UK NR |
| Japan | MSCI Japan NR |
| Asia Ex Japan | MSCI AC Asia ex Japan NR |
| Emerging Markets | MSCI EM NR |
| EM Asia | MSCI EM Asia NR |
| EM Europe | MSCI EM Europe NR |
| EM Latin America | MSCI EM Latin America NR |
| Global Equity | MSCI ACWI |
| Natural Resources | S&P Global Natural Resources |
| USD | DXY |

| Asset Class | Representative Index |
|-------------------------|--|
| US Aggregate | Bloomberg US Agg Total Return Value Unhedged USD |
| US Treasury | Bloomberg US Treasury Total Return Unhedged USD |
| US Corporates | Bloomberg US Corporate Total Return Value Unhedged USD |
| US High Yield | Bloomberg US Corporate High Yield Total Return Index Value Unhedged USD |
| US Municipals | Bloomberg Municipal Bond Index Total Return Index Value Unhedged USD |
| Muni High Yield | Bloomberg Muni High Yield Bond Index Total Return Index Value Unhedged USD |
| EM Aggregate | Bloomberg EM USD Aggregate Total Return Index Value Unhedged |
| Global Aggregate Hedged | Bloomberg Global-Aggregate Total Return Index Value Hedged USD |
| Global Aggregate | Bloomberg Global-Aggregate Total Return Index Value Unhedged USD |
| Global Treasuries | Bloomberg Global Agg Treasuries Total Return Index Value Unhedged USD |
| Global Corporates | Bloomberg Global Agg Corporate Total Return Index Value Unhedged USD |
| Global High Yield | Bloomberg Global High Yield Total Return Index Value Unhedged |

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